

Instructional Frameworks

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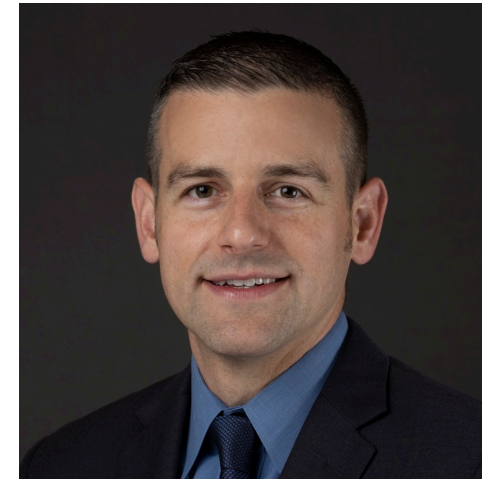
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Introductions

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Goals:

- ❑ To provide an overview of the key ideas of instructional frameworks
- ❑ To provide some examples of how you might use improvement frameworks
- ❑ To identify existing sources of shared expectations
- ❑ To identify areas in which more specificity might help teachers grow



Time

How We Got Here

Habits

Classroom
Visits

Conversations

A map of Central Texas with county boundaries and major cities labeled. A red line traces a path from Austin south towards San Antonio, and a blue line traces a path from Austin west towards San Antonio. The map is dark gray with yellow and blue lines for roads and water bodies.

The Journey To Improvement

- ❑ We have lots of ways of articulating shared expectations: checklists, walkthrough forms –all have drawbacks
- ❑ To help teachers grow, we need to find a way to use the language that captures the “insider’s view”

Capturing the Language of the Insider's View



Instructional Frameworks

Key differences:

- ❑ Based on key elements of decision making, not what we see (not a “look for” document)
- ❑ Common shared language that isn’t so detailed as a script but thoughtful enough to lead to improved professional judgement and decision making

Example of a Checklist for Guided Math:

- ☐ Small groups lessons
- ☐ Large group lessons
- ☐ Warm ups
- ☐ Math conferences
- ☐ Formative assessment

Improvement Framework for Guided Math

Key Components	Level 1	Level 2	Level 3	Level 4
Lessons	The teacher teaches large group lessons.	The teacher is aware that there should be large and small group lessons. The small group lessons are follow up activities of the large group.	The weekly schedule includes large group lessons around the key standards, based on a pre-test. Warmups & Small group lessons are differentiated and are an intervention/follow from formative assessment data from the week before.	A fully integrated series of large and small group lessons, some led by peers/students. All of the lesson structures are based on the newest research in mathematics instruction – teacher uses action research to change and to implement new ideas
Differentiation	The Principal says there needs to be some small group lessons.	Individual seatwork is paperwork and is levelled according to ability.	All aspects are differentiated – large and small group lessons, assessments and conferring. Concrete manipulatives are used, and student choice is central.	Students are working in small groups, on topics that are self chosen, in order to demonstrate learning.
Format	Generally, lessons are large group.	Teacher pulls a small group for instruction based on her observations. However, instruction is uneven and only a repeat of the large group lesson. No new strategies are implemented nor are mistakes anticipated.	Students move seamlessly between stations and know what to do next. Routines are firmly embedded, and students know where to access materials and what to do when work is completed.	A mix of small group and large group lessons and conferring and mini-lessons – Students take ownership of managing routines such as materials distribution and storage.
Assessment	The teacher does one assessment at the end of the unit.	The teacher knows to do some formative assessing but doesn't use the results to inform instruction.	Regular/weekly checks are differentiated and inform the next weeks' small group lessons and individual conferring.	A mix of formative and summative assessment – assessment matches the format of the teaching and combines with curriculum standards to drive all aspects of instruction.

Practice that needs common language

Key Components

Levelled progression of performance-qualitative differences

Improvement Framework for Guided Math

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Practices Where We Need Common Language

- Each school has pieces of practice that are unique to the school or the team of teachers where common language is needed

Q. What are some practices in your school where more specificity and common language would be helpful?

Things to Consider:

- ☐ High impact
- ☐ High frequency
- ☐ High variability
- ☐ Access to resources

Think of your example(s) and rate impact, frequency, variability and access to resources.

Instructional Frameworks




Level 1	Level 2	Level 3	Level 4
<p>Buzzword</p> <p>Inherited expectations from a supervisor or predecessor.</p>	<p>Some awareness of key ideas..</p> <p>Can plan for the key ideas.</p> <p>Lacks professional judgement, isn't able to pivot in a timely manner.</p> <p>Teacher is reactive and isn't able to see how the pieces all fit together.</p>	<p>Awareness of the whole picture of the practice.</p> <p>Timeliness- can pivot in the moment.</p> <p>Integrated – all the components are integrated coherently.</p> <p>Applies professional judgement/teacher trusts his/her judgement.</p>	<p>Innovators, explorers</p> <p>Empirically proven best practices.</p> <p>Often a high level of student ownership (as identified in Danielson)</p> <p>Teachers are eager to take a risk and to try a new aspect of practice.</p> <p>Someone else's professional judgement has verified.</p>

Possible Sources of Language for IFs:

- ❖ Existing district curriculum documents
- ❖ Evaluation framework (e.g. Danielson Framework)

What are some sources of shared language that you could use to help create an instructional framework?

Supporting Staff As They “Level Up”

Level 1	Level 2	Level 3	Level 4
 Directive feedback is required. Your role is Boss. Compliance with directives normally supports a move to Level 2.	 Feedback is a little less directive. Role is Boss/Coach Timeliness Integrated Proactive This is the tipping point into professional judgement.	 Easiest and most fun – resource staff, talk with them and let them soar! Role is Coach/Leader You may sense that a teacher is ready for more or you may be asking the teacher to lead the initiative.	Offering support and resourcing. Celebrating and getting out of the way!

Some Cautions.....

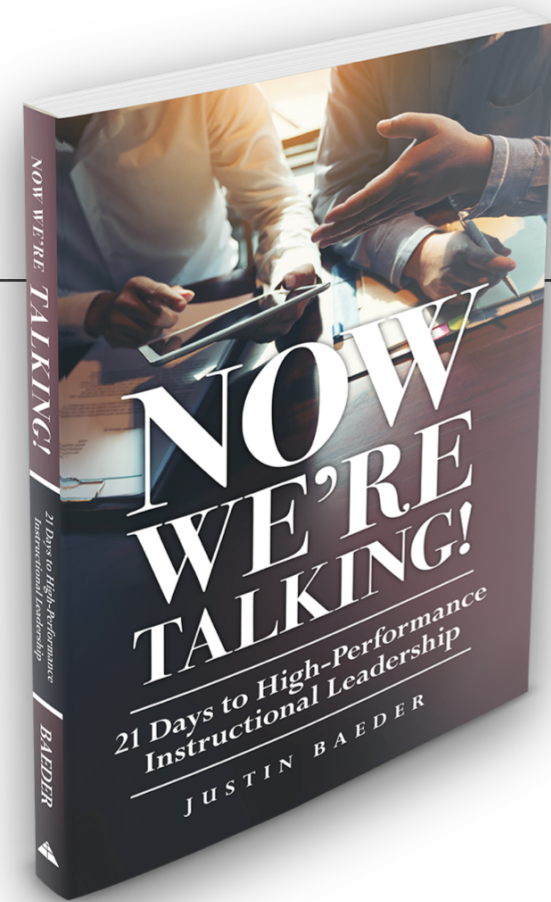
- ❑ Avoid the checklists
- ❑ Scope is important – don't go too big or don't zoom in too much
- ❑ Avoid quantitative differences between levels

How Can You Apply In Your School?

- ☐ Teacher/staff growth and improvement
- ☐ Teacher teams
- ☐ Teacher/staff evaluation
- ☐ To quantify school improvement initiatives

Next Steps:

- ❑ *Now We're Talking*
- ❑ PrincipalCenter.com
- ❑ justin@principalcenter.com
- ❑ hbw1965@gmail.com
- ❑ Sample: PrincipalCenter.com/high-expectations-pdf



High Expectations for Student Learning

Component	Level 1	Level 2	Level 3	Level 4
<i>Standard</i>	The teacher's expectations are not based on standards, and are not communicated to students. While expectations may be demanding, it is unclear whether they will result in increased learning.	The teacher's expectations are somewhat aligned with standards, but misalignments may allow students to meet the teacher's expectations without meeting standard, or vice-versa. Expectations and standards are communicated in adult language that is hard for students to understand.	Expectations are closely aligned to standards, and both are communicated to students in developmentally appropriate language. Meeting the teacher's expectations results in students also meeting the standards, as a result of close alignment between the two.	Expectations are tightly aligned to standards, and communicated to students in developmentally appropriate language. The teacher identifies specific links between past and current learning, and makes it clear how students' previous work has prepared them to meet the current high expectations. Students engage with standards directly, and can articulate how they are working toward meeting them.
<i>Communication</i>	Students are informed of high expectations, but as a warning to expect difficulties, rather than a reassurance that they'll be able to succeed.	The teacher clearly communicates what students will be expected to do, and personally conveys confidence in all students and a willingness to support them in reaching the standard.	The teacher clearly communicates a specific standard, accompanied by the clear message that the teacher understands that it's a high standard, and has confidence in each student to meet it. The teacher shares exemplars of work that meets the standard, and indicates specific ways in which students will be supported.	The teacher clearly communicates a specific standard, identifying ways in which it builds upon students' past learning and accomplishments, giving students both a verbal commitment and specific evidence that they are capable of reaching this standard. The teacher identifies specific ways in which students will be supported, and provides before-and-after exemplars of student work illustrating the impact of these supports.

Component	Level 1	Level 2	Level 3	Level 4
<i>Inclusivity</i>	High expectations are intended to challenge only the highest-achieving students, while remaining out of reach for the majority. To meet high expectations, students must have prior knowledge /skills that the majority of students do not have, and that are not taught by the teacher. Students with IEPs, who speak English as a second language, or who experience other learning difficulties are presumed to be incapable of meeting high expectations regardless of their effort.	High expectations are intended to challenge everyone to do their best, but the teacher presumes that many students—especially students who experience learning difficulties—will be unable to meet them. Both extraordinary effort and prior knowledge/skills are necessary for meeting high expectations, placing them out of reach for the majority of students. The teacher sees it as someone else’s job to provide support for students who need it.	High expectations are intended to challenge all students, and the teacher presumes that all students will be able to meet them with appropriate support. The teacher identifies and teaches the knowledge/ skills necessary for meeting high expectations, and collaborates with other professionals to ensure that students with IEPs, who speak English as a second language, or who have other learning needs are fully supported. The teacher takes responsibility for ensuring that every student has appropriate support in reaching high expectations.	High expectations are intended to challenge all students, and the teacher takes responsibility for collaborating with students and other professionals to design the specific supports students will need to meet high expectations. The teacher works with students and colleagues to identify the knowledge/ skills students will need, and assesses and teaches these skills so all students can receive the support they need to meet high expectations. Students and teacher take joint responsibility for ensuring that everyone has appropriate support in reaching high expectations.
<i>Rigor</i>	The teacher views rigor as difficulty, and sees students’ struggles in meeting expectations as evidence of rigor. Difficulty reflects teachers’ arbitrary personal preferences rather than standards.	The teacher views rigor as high expectations that many, but not all, students can meet. Difficulty is inherent in the standards, rather than a reflection of arbitrary personal preferences. The teacher does not expect that all students can achieve the most rigorous standards, and does not bother to plan how to support them.	The teacher views rigor as high expectations for all students, and supports students in meeting these expectations. Expectations are free of unnecessary difficulty, and difficulty is inherent to and closely aligned with standards. The teacher anticipates the specific supports students will need to achieve the most rigorous expectations.	The teacher assesses students’ readiness for various levels of challenge within the scope of the unit, and differentiates support and tasks to ensure that each student meets standard while also being challenged at an appropriate level. Students are involved in choosing the challenges and supports they receive, and assess their progress toward achieving the standards.

Component	Level 1	Level 2	Level 3	Level 4
<i>Milestones</i>	Students are given a test at the end of the unit, or a deadline for turning in an assignment, with no intermediate deadlines to serve as milestones. As a result, students do not receive feedback until the end of the unit, and the teacher is unaware of any difficulties students may be facing.	The teacher identifies milestones and admonishes students to keep themselves on track, but does not hold students accountable for their progress. As a result, the teacher is unable to provide feedback, and does not have a sense of what difficulties students may be facing unless they ask for help.	The teacher breaks large assignments and units into sections in order to monitor student progress, provide feedback, and identify needed supports. Students are accountable for their work at each milestone, and have a clear sense of their progress toward the ultimate expectations for the unit or assignment.	The teacher communicates clear milestones, with exemplars of work in progress at each stage. Students have multiple opportunities for feedback from teacher and peers, and are accountable for meeting specific expectations at each stage. The teacher has a clear sense of each student's progress, and is able to address difficulties students are facing at each stage.
<i>Scaffolding</i>	The teacher admonishes students to work hard to meet high expectations, but does not anticipate the difficulties students will face or the supports they will need. The teacher attributes students' difficulties to a lack of ability or effort, and does not take responsibility for providing scaffolds.	The teacher admonishes students to work hard, and offers to help students who are experiencing difficulties, but does not anticipate supports that students will need or provide them proactively. When students do not complete their work and do not ask for help, the teacher is unaware of their progress toward expectations and any difficulties they may be facing.	The teacher anticipates difficulties that students may face, and proactively provides them to all students. Teacher adjusts scaffolds to keep students working at an appropriate level of challenge. Scaffolds do not reduce expectations for student learning or fundamentally alter learning tasks. Teacher communicates that scaffolds are designed to help students meet high expectations, not to reduce expectations.	The teacher anticipates difficulties that students may face, and proactively provides them to all students. Students and teacher jointly adjust scaffolds to maintain an appropriate level of challenge for each student. Scaffolds do not reduce expectations for student learning or fundamentally alter learning tasks. Students understand that scaffolds are designed to help them meet high expectations, not reduce expectations, and stop using them as they become unnecessary.